Overview and Scrutiny Management Board



12 February 2024

Report of: Director: Legal and Democratic Services

Title: Bristol Holding Limited Group Company Business Plans for 2024/25 (Bristol Holding Limited, Goram

Homes Limited and Bristol Waste Limited.)

Ward: All

Officer Presenting Report: Shareholder Liaison Manager

Contact Telephone Number: 07469 029 460

Recommendation:

That the committee review and provide comments on the Bristol Holding Limited Group Company Business Plans 24/25 including that of Bristol Holding Limited, Goram Homes Limited and Bristol Waste Limited.

The significant issues in the report are:

Please see the content of the business plans, of Bristol Holding Limited (company number: 09485669), and Goram Homes Limited (company number: 11597204) and Bristol Waste Limited (company number: 09472624) (the Bristol Holding Group).

The Business Plans will be submitted for approval to Cabinet on 5 March 2024.



1. Summary

- 1.1 This report refers to the three business plans which will be considered by Cabinet on 5 March 2024 for approval, they include a business plan for:
 - a) Bristol Holding Limited (company number: 09485669) [Appendix A]
 - b) Goram Homes Limited (company number: 11597204) [Appendix B]
 - c) Bristol Waste Company Limited (company number: 09472624) [Appendix C]

2. Context

- The council is the sole shareholder of Bristol Holding Limited (company number: 09485669), which in turn is the sole shareholder of a number of companies, including Bristol Waste Company Limited (company number: 09472624) and Goram Homes Limited (company number: 11597204) (the Bristol Holding Group). The Business Plans will be submitted for approval to Cabinet on 5 March 2024.
- 2.3 Shareholding is an executive function. The shareholder role in respect of the Bristol Holding Group has been delegated to the Designated Deputy Mayor with responsibility for City Economy Finance & Performance. The Deputy Mayor has reviewed the Business Plans for the Bristol Holding Group and has been advised in relation to them by the Shareholder Group. The Business Plans pertaining to Bristol Holding, Goram Homes and Bristol Waste are now being presented for review by OSMB, prior to being recommended for approval at Cabinet on 5 March 2024.

3. Policy

- 3.1 Bristol Holding's business plan aligns with the theme of Bristol City Council as a Development Organisation, contributing to the priority of Good Governance, and acting as One Council, ensuring that the companies are offering good value for money and adopting more consistent procedures and processes, with corporate support services that are the right size for the needs of the organisation.
- **3.2 Goram Homes'** business plan supports the Corporate Strategy's Homes and Communities theme, by accelerating home-building in the city and increasing the supply of affordable homes and building resilient communities.
- **3.3 Bristol Waste's** business plan aligns with the Corporate Strategy's key theme of Environment and Sustainability by helping the city reduce its consumption of products and transform its relationship with waste, increasing recycling, repair, reuse and sharing of goods.

4. Consultation

4.1 Each Company's Board has reviewed their business plan. The Companies Assurance group convened on 8th January 2024 to review the Bristol Holding, Goram Homes and Bristol Waste Business Plans and the Shareholder Group convened on 22 January 2024 to review the Bristol Holding, Goram Homes and Bristol Waste Business Plans.

5. Public Sector Equality Duties

4.2 Equality impact relevance checks/assessments are being undertaken in relation to each business plan and will be included with the 5th March Cabinet report papers, however, there are no specific Equalities Impacts related to the approval of the overarching business plans identified at this stage. Where it is identified that specific initiatives within the course of period of the business plan might require an equalities impact assessment, the Council or Companies will carry out Equality Impact Assessments in relation to their impact on citizens and groups with protected characteristics.

Appendices:

- Appendix A. Bristol Holding Limited Business Plan
- Appendix B. Goram Homes Limited Business Plan
- Appendix C. Bristol Waste Company Limited Business Plan
- Exempt Appendix D. Exempt appendix to Bristol Waste Company Limited Business Plan

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985 Background Papers:

Report:

Bristol Holding Group Business Plans 23/24, Overview and Scrutiny Management Board:

1. Bristol Holding and Goram Homes

Overview and Scrutiny Management Board, 14 February 2023

https://democracy.bristol.gov.uk/ieListDocuments.aspx?Cld=165&Mld=10597

2. Bristol Waste

Overview and Scrutiny Management Board, 3 March 2023 https://democracy.bristol.gov.uk/ieListDocuments.aspx?Cld=165&Mld=10625

Report:

Bristol Holding Group Business Plans 23/24, Cabinet, 7 March 2023 https://democracy.bristol.gov.uk/ieListDocuments.aspx?Cld=135&Mld=10187